



Samuel Brown

Partner

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OVERVIEW

Samuel Brown is a partner in the firm's Real Estate practice. He focuses on real estate and infrastructure transactions, developments and investment funds. Sam's experience includes acquisitions and disposals of development and built form assets, project and development agreements, title structuring and subdivisions, transaction and investment structuring, management agreements and complex leasing.

Samuel is a commercially minded lawyer who believes in taking the initiative, being responsive and adopting an astute, solutions based approach. He communicates in a clear and straightforward manner to attain successful outcomes. He is ranked by *Chambers Asia-Pacific 2020* with clients noting his "commerciality and responsiveness" and in the *Legal 500 Asia Pacific 2020* clients described him as "an exceptionally talented real estate transactions lawyer." Samuel was also awarded Real Estate Partner of the Year, at the 2020 *Lawyers Weekly* Partner awards.

PROFESSIONAL BACKGROUND

Prior to joining the firm in 2017, Samuel led the finance and commercial property team at a boutique firm in Sydney.

ACHIEVEMENTS

- Recognised by *Chambers Asia-Pacific* for Real Estate in Australia, 2019-2026
- Recognised by *The Legal 500 Asia Pacific* in Australia
 - Leading Partner, Real Estate, 2026
 - Next Generation Partner, Real Estate, 2021-2025
- Listed by *Best Lawyers in Australia*[™]
 - Leasing Law, 2023-2026
 - Real Property Law, 2023-2026

- Recognised by *Lexology Index (Formerly Who's Who Legal: Australia and New Zealand)* as a Recommended Lawyer for Real Estate, 2024-2025
- Listed by *Doyle's Guide* as a recommended Leading Property & Real Estate Lawyer - New South Wales, 2023
- Finalist in the *Lawyers Weekly* Partner of the Year Awards for Real Estate, 2021-2023
- Recognised by *Australasian Law* as an Excellence Awardee, 2021
- Recognised by *Lawyers Weekly* as the winner of the Partner of the Year Award for Real Estate, 2020

PROFESSIONAL / CIVIC ACTIVITIES

Samuel is a member of the organizing committee for the annual LAWSKI conference Thredbo, NSW, a not-for-profit event for the profession that also seeks to raise funds for charitable purposes.

SPEAKING ENGAGEMENTS

In 2013, Samuel travelled to Kenya to co-present with the Kenyan Capital Markets Authority and a major Kenyan law firm to investment banks and developers on REIT regulations that were proposed for Kenya, modelled on Australian law.

EDUCATION

- LL.B., Bond University, 2004 (*Honours*)

ADMISSIONS

- High Court of Australia
- Supreme Court of Queensland

THOUGHT LEADERSHIP POWERED BY HUB

- March 2026, February and March 2026 Accolades
- 29 April 2024, Build-to-Rent - Australian Income Tax Concessions: Foundations Laid, but Potential Cracks and Missing Features May Yet Plague a Promising Development
- 12 September 2023, BTR Series Part 8: BTR and Sustainability—An Opportunity to Drive Decarbonisation in the Built Environment
- 5 September 2023, BTR Series Part 7: Residential Sector—Impacts on the Home Ownership Market and Other Sectors Such as Retirement Living
- 29 August 2023, BTR Series Part 6: Residential Tenancy Benefits—What Are the Benefits to Occupants?

- 15 August 2023, BTR Series Part 4: Affordable Housing and Key Worker Housing—What Role Do These Play in the BTR Solution?
- 1 August 2023, BTR Series Part 2: Getting the Tax Right—Australian Income and Capital Gains Tax
- 25 July 2023, BTR Series Part 1: The Housing Crisis—A Big Problem in Search of a Solution
- 31 March 2023, Queensland Announces Tax Breaks to Drive Investment in Affordable Housing
- 30 September 2021, COVID-19: (Australia) NSW Government updated Retail and Other Commercial Leases – September Update
- 25 August 2021, COVID-19: (Australia) NSW Government updated Retail and Other Commercial Leases
- May 2021, May 2021 Accolades
- 21 July 2020, COVID-19: Retail and Commercial Leasing Matrix
- 14 July 2020, COVID-19: (Australia) Amendments to NSW Regulations for Commercial Leases
- 23 June 2020, COVID-19: Retail and Commercial Leasing Matrix
- 26 May 2020, COVID-19: (Australia) Update to South Australian Act and Regulations for Commercial Leases
- 25 May 2020, COVID-19: Leases (Commercial and Retail) COVID-19 Emergency Response Declaration 2020 - ACT
- 11 May 2020, COVID-19: (Australia) South Australian Act and Regulations for Commercial Leases
- 5 May 2020, COVID-19: (Australia) Victorian Regulations for Commercial Leases and Licences
- 29 April 2020, COVID-19: (Australia) NSW Regulation for Commercial Leases
- 14 April 2020, COVID-19: (Australia) National Code of Conduct – Commercial Tenancies
- 9 April 2020, Owners Beware: Consequences for Non-Compliance With Court- Ordered Strata Renewal Plans
- 9 April 2020, COVID-19: (Australia) Top 10 Principles - National Code set to Mandate Principles for Commercial Rent Relief
- 1 April 2020, COVID-19: (Australia): PM Morrison Announces Moratorium Laws to Prevent Tenant Evictions
- 20 March 2020, COVID-19: (Australia) Landlords and Tenants
- 10 January 2020, Court Gives Effect to Strata Renewal Plan
- 21 June 2018, Impending Changes to Contractual Termination Rights (Ipso Facto Reforms) and its Impact on Leases and Other Property Transactions

NEWS & EVENTS

- 18 February 2026, K&L Gates Advises on AU\$90.7 Million A-Grade Office Acquisition

- 16 February 2026, K&L Gates Advises on Major Development Project for New Sydney Fish Market
- 2 February 2026, Nearly 50 K&L Gates Lawyers Recognized on *Thomson Reuters* Stand-out Lawyers List
- 14 January 2026, K&L Gates Recognised in *The Legal 500 Asia Pacific 2026*
- 11 December 2025, *Chambers Asia-Pacific 2026* Guide Recognises K&L Gates
- 1 April 2025, K&L Gates Advises Vivacity on Three-Site Land Lease Development
- 11 March 2025, Nearly 50 K&L Gates Lawyers Receive Global Recognition in *Thomson Reuters'* Stand-out Lawyers List
- 6 March 2025, K&L Gates Advises on AU\$23 Million Retail Shopping Centre Asset Acquisition
- 3 March 2025, K&L Gates Advises Centuria on AU\$22 Million SA Industrial Facility Acquisition
- 11 February - 20 February 2025, 2025 CPD Program—Australia
- 15 January 2025, The Legal 500 Recognises K&L Gates In 2025 Asia Pacific Edition
- 7 October 2024, K&L Gates Advises Elka Capital on Residential Land Lease Joint Venture With Assembly Funds Management
- 13 February - 21 February 2024, 2024 CPD Program—Australia
- 17 January 2024, The Legal 500 Recognises K&L Gates in 2024 Asia Pacific Edition
- 14 December 2023, *Chambers Asia-Pacific 2024* Guide Recognises K&L Gates
- 7 February 2023, K&L Gates Advises Real I.S. Australia on Sale of Australian Taxation Office Building in Canberra
- 16 January 2023, The Legal 500 Recognizes K&L Gates in 2023 Asia Pacific Edition
- 31 October 2022, K&L Gates Advises Generator Property Management on Leasing of Land for Transformative New South Wales Energy Project
- 17 October 2022, K&L Gates Advises Real I.S. Australia on Sale of Geosciences Building
- 30 September 2022, K&L Gates Advises on Purchase of Major Sydney Mixed-Use Property
- 13 January 2022, Legal 500 Recognizes K&L Gates in 2022 Asia Pacific Guide
- 16 December 2021, *Chambers Asia-Pacific 2022* Guide Recognises K&L Gates
- 23 November 2021, K&L Gates Assists Americold on Cold Store Acquisitions
- 09 August 2021, K&L Gates Acts on Strategic Commercial Real Estate Acquisitions for Real I.S., Others
- 16 December 2020, K&L Gates Recognized in *Chambers 2021 Asia Pacific* and *FinTech* Guides
- 28 October 2019, K&L Gates Advises Real I.S. AG on Adelaide Real Estate Acquisition

- 23 September 2019, K&L Gates Advises on Redevelopment of Sydney Fish Market
- 11 July 2019, K&L Gates Advises on Acquisition of Montessori Academy Group
- 31 May 2019, K&L Gates Advises RATCH-Australia on 226MW Collector Wind Farm
- 30 October 2017, K&L Gates Bolsters Real Estate Practice with Sydney Partner Appointment

OTHER MEDIA MENTIONS

- Mentioned, "K&L Gates guides Elka Capital through residential land lease joint venture", *The Australasian Lawyer*, 9 October 2024
- Quoted, "The Evergrande collapse and its potential impacts on the Australian market", *Lawyers Weekly*, 20 February 2024

AREAS OF FOCUS

- Real Estate
- Commercial Ownership, Leasing, and Management
- Distressed Real Estate
- Major Infrastructure: Projects and Public-Private Partnerships
- Maritime
- Real Estate Acquisitions and Dispositions
- Real Estate Development and Construction
- Real Estate Funds
- Real Estate Joint Ventures
- Renewables

INDUSTRIES

- Energy
- Life Sciences

REPRESENTATIVE EXPERIENCE

- Assisted the Milligan Group and Merricks Capital in relation to the divestment of 32-36 York Street, Sydney to a global asset management firm.

- Advised an Australian developer Traders in Purple on the entry into a Project Delivery Agreement with Homes NSW to deliver a mixed-use 8-storey development, including 113 social and affordable housing units, in Padstow, New South Wales, Australia.
- Advised Soilbuild on the acquisition of a 25% freehold interest in the Coca-Cola Building in North Sydney, from M&G Real Estate. The transaction included fund establishment, debt finance and associated advice in relation to FIRB regulations and the ACCC merger rules.
- Acted for Centennial Property Group on the sale of an industrial warehousing facility in Smithfield, NSW to a commercial real estate services and investment company for AU\$48.1 million.
- Acted for Vivacity, backed by capital partner and co-investor CorVal, on the acquisition of three contiguous sites for development as a land lease community.
- Acted for Lendlease on the sale of a development super lot at Rouse Hill, NSW to a private development group.
- Assisted a private investment group with the acquisition from RAM Group of the Tanilba Bay Shopping Centre, NSW for AU\$23 million.
- Acted for Centuria on the acquisition of an Allied Express and Daikin tenanted industrial facility in Royal Park, South Australia from Centennial Property Group.
- The purchase on behalf of our client Americold Australian Holdings Pty Ltd of the Lago Cold Stores Cold Storage Business including both the business assets and a number of cold storage facilities for circa \$100M which included undertaking corporate and real estate due diligence, the negotiation of transaction documents and addressing ACCC and FIRB issues.
- Acting for Sydney Fish Market Pty Ltd on the negotiation of an agreement for the redevelopment and relocation of Sydney Fish Market by the Infrastructure NSW (formerly UrbanGrowth Development Corporation).
- Assisting Lendlease with the subdivision and development of Darling Square within the Sydney International Convention, Exhibition and Entertainment Precinct at Darling Harbour, including: a commercial building in the NW Plot at Darling Square, in respect of which the office space will be wholly occupied by CBA; the mixed use SW Plot, NE Plot and SE Plot at Darling Square, each comprising three residential towers and a retail stratum; the mixed and civil use 'place making' building in the North Plot at Darling Square comprising commercial and retail uses, known as 'The Exchange'; and two student accommodation buildings.
- Assisting Lendlease with the subdivision and development of various sites at Barangaroo, including: the proposed Crown Casino site; three proposed high-rise residential towers; three major office towers, being Tower 1, Tower 2 and Tower 3, International Towers Sydney, Barangaroo; and, two low-rise residential apartment buildings.
- Assisting Lendlease with the subdivision and development of a new 5 star hotel as part of the Sydney International Convention, Exhibition and Entertainment Precinct at Darling Harbour.

- Advising NSW Ports, assisted by Goodman, on its development and leasing up of sites within the Enfield Intermodal Logistics Centre, a 60 ha masterplan approved site comprising serviced land and active container storage parks.
- Represented NSW Ports on the development and granting of tenure arrangements for the AIE liquid natural gas import facility at Port Kembla, which has been designated as state strategic infrastructure development. The work involved negotiating wet land tenure arrangements with the State Government and negotiating documentation for the development and lease of a floating regasification unit and installation of a gas pipeline.
- Advising Vivacity on its co-investment with CorVal for the development and operation of Manufactured Housing Estates. As part of the co-investment structure, Vivacity will be appointed as development and operations managers of the MHEs.
- Acted for Moelis on the acquisition of 54 brand new apartments in one line from Sydney developer Payce. Our work included advice on the investment management structuring, indirect tax issues and asset acquisition.
- Acting for Lendlease on a staged acquisition strategy for the acquisition of strata lots in a Sydney CBD commercial office building.
- Assisting Lendlease with negotiations with investors on the initial AUD2 billion equity investment into the fund to acquire Towers 1 and 2, International Towers Sydney, Barangaroo.
- Acting for Lendlease on the AUD161 million sale of the Woolworths Distribution Centre, 69 Sargents Road, Minchinbury.
- Acting for Lendlease on the AUD 69 million acquisition of 8 Spring Street, Sydney.
- Acting for Lendlease's APPFI on a fund-through acquisition of an industrial real estate asset in WA.
- Acting for Lendlease on the fund-through acquisition from Goodman of an industrial real estate asset in Victoria.
- Advised Real I.S. AG on its AUD85 million acquisition of an Adelaide office property, which forms the basis of a broader strategy for investment in Australian real estate. This was Real I.S. AG's first acquisition for a group of institutional investors who recently mandated Real I.S. AG to build up a diversified real estate portfolio in Australia. The portfolio is expected to reach a volume of AUD400 million and will focus on core office properties in major Australian cities, with the possibility of adding retail, hotel and logistics properties. Also advised on debt financing, indirect tax issues and FIRB requirements.
- Represented Real I.S. in the AUD103.5M sale of 77 Grenfell Street, Adelaide.
- Represented Real I.S. in its acquisition of 40 Macquarie Street, Barton ACT.
- Advising Telstra on the divestment of a series of disused telecommunications sites.
- Acting for Lamanna Premier on its sale and leaseback of a fruit ripening facility in Lidcombe.

- Assisting a major German based real estate investment fund to establish new Australian investment funds for the acquisition of office assets.
- Acting for Greentown on its acquisition of a majority interest in the Montessori Academy Group (with an enterprise value of AUD120 million), comprising 23 long day care centres.
- Acting for NSW Ports on the acquisition of freehold land from the State Government.
- Assisting a German based real estate investment fund to re-structure its management arrangements for its Australian investment funds.
- Acting for a group of commercial strata lot owners on a collective sale of over 85% of lots comprising a commercial office building centrally located in Sydney's CBD.
- Assisting the AMP and AIMS managed AACI REIT with the acquisition of a 49% interest in the Optus Centre at Macquarie Park for approximately AUD184 million, through the acquisition of units in the Macquarie Park Trust. The transaction was the first foreign investment by AACI REIT.
- Represented NSW Ports in its AUD120M funding contribution to the development of rail infrastructure at Port Botany.
- Advising RATCH on all property related matters connected to its AUD340 million project financing for the development of the Collector Wind Farm.
- Assisting RATCH with exercising its lease and easement options to bring into existence its tenure arrangements for the Collector Wind Farm.
- Assisting BJCE with negotiating option agreements and exercising its lease and easement options to bring into existence its tenure arrangements for the Biala Wind Farm.
- Assisting the consortium to identify easement requirements and properties to be acquired for the North West Rail Link.
- Advising a consortium on all property related aspects of their bid to acquire the Port of Newcastle from the State of NSW.
- Assisting AGL with all property aspects of its successful bid for the AUD1.5 billion acquisition of the Macquarie Generation assets, including two major power stations, from the State of NSW.
- Assisting the Atlantic fund with office premises refurbishment and lease negotiations with the South Australian Government as tenant.
- Assisting a major Australian commercial office fund with its landlord leasing arrangements for 5 office buildings in Sydney's CBD.
- Advising NSW Ports on its industrial leasing arrangements as landlord at Port Botany, Port Kembla and Enfield Intermodal Logistics Centre, including with tenants such as Patrick Stevedores, Qube, AST Services, Maritime Container Services, Transport for NSW and Port Authority of NSW.
- Acting for Telstra in relation to various leasing arrangements as part of Telstra's national tenancy portfolio.

- Advising Vivacity and CorVal on the acquisition of 13.3ha of land in Wollondilly for the development of a manufactured housing estate
- Assisting Vivacity as developer and operator of manufactured housing estates with the preparation of a standard suite of documents for its' land lease communities
- Represented Real I.S. in its AUD75 million acquisition of a commercial office asset in South Yarra VIC.
- Represented Real I.S. in its AUD97 million acquisition of two commercial office assets at 10 Waterloo Street and 119 Kippax Street Surry Hills NSW, which represented the largest single transaction office investment in the CBD fringe area of Surry Hills.